VIEW POINT



WHAT'S YOUR ENTERPRISE BLOCKCHAIN ARCHETYPE?

An Infosys analysis of the drivers of successful blockchain design



Executive summary

Blockchain innovation is already surging ahead with several companies developing proofs-of-concept, use-cases, solutions, and service offerings. However, as a fairly new technology, there is a dearth of best practices on deploying blockchain to maximize its relevance and impact for organizations. This paper discusses a survey conducted by Infosys to uncover the common parameters of successful blockchain application design. The results, when plotted appropriately, provide clear insights into the four different archetypes of blockchain applications and how they map to varying organizational contexts and business goals. This paper is for technology decision-makers and influencers who need guidance on prioritizing or fine-tuning investments and efforts on blockchain initiatives within their organizations.

Introduction

Blockchain innovation is already surging Distributed ledger technology (DLT), the foundation of blockchain, is making waves across every industry. The surge of innovation in this field is evident in how standards bodies, open source communities, industry interest groups, technology shops, and universities are racing to discover new models, solutions and skills. There are a number of surveys and analyses being conducted to estimate the timeline by which various industries will go live with blockchain.

Today, most organizations are at different maturity stages of blockchain adoption. Many are evaluating multiple use cases and approaches towards creating blockchain applications. But, what does a typical blockchain solution architecture pattern look like? It is important to understand this as it plays a pivotal role in designing blockchain applications.



Key parameters of blockchain application design

To determine the common parameters of how blockchain is being used, Infosys undertook an analysis of solutions that have been proposed and/or implemented for blockchain use cases across industries. Some of the focus areas were:

Table 1: Use case analysis

- · How business rules are implemented
- · How existing assets are being reused
- Where data is stored
- · What security mechanisms are used
- How futuristic technologies like IoT will be utilized

For this analysis, 'user interface' was not considered as an important parameter in order to maintain the focus solely on the use of blockchain technology. Table 1 provides a summary of the Infosys evaluation.

Key solution parameters for blockchain Landscape Sensor Use case description and purpose **Business rules** Storage Authentication interactions Inputs Crypto-currency transactions: Leverage cryptocurrency as Node-specific No interactions On-chain On-chain No an alternative to flat currencies. off-chain only only only End users use wallets for transactions. Clinical trial supply chain: Improve quality and capture Smart contracts On-chain and off-chain shared Yes Reuse existing services On-chain, shared end-to-end provenance of clinical trial drugs within the and shared offdocument repository, LDAP organization's landscape. node-specific DBs chain Distributed ledger handles provenance and integration with external sources like IoT for reusing existing assets Re-insurance process: Share data for efficient allocation of On-chain, shared data On-chain and off-chain shared No Smart contracts Reuse existing services re-insurance risks within organization subsidiaries. and shared offstore, node-specific LDAP Distributed ledger takes care of the lineage of transactions. chain DBs On-chain and off-chain node-Loyalty management: Gain and redeem loyalty points Smart contracts only No interactions On-chain and node-No among multiple merchants. specific specific DBs Wallets and other features are implemented as node applications. Provider data management: Improve the quality of On-chain and node-On-chain and off-chain shared No Smart contracts **Reuse existing services** and node-specific specific DBs LDAP provider data for consortia of health insurers networks. off-chain Distributed ledger takes care of the identity and information management of providers Coffee bean provenance: Capture complete provenance of Smart contracts Reuse existing services On-chain and node-On-chain and off-chain node-Yes the coffee beans. and node-specific specific DBs specific Distributed ledger takes care of provenance and off-chain integration with IoT Multi-party insurance claims management: Improve claims Smart contracts On-chain decentralized On-chain and off-chain shared Reuse existing services No resolution through efficient data sharing. and shared offdata sharing LDAP Distributed ledger takes care of transaction management chain for insurance contracts Glossary Business rules > Smart contracts Rules are implemented using smart contracts or chain code Business rules > Node-specific off-chain rules Services on nodes implement business rules and are different for different nodes without code or functionality sharing Business rules > Shared off-chain rules Multiple nodes use common services to validate certain business rules and reuse existing infrastructure Storage > On-chain only Data is stored on blockchain only Storage > Node-specific Each node has its own DB for functionality while the blockchain is used only for sharing data Shared document store is used by nodes and the link to the central repository is shared on the blockchain Storage > Shared document repository Shared data store is used by nodes and the key to the data is shared on blockchain with services to access the shared data Storage > Shared data source source Storage > Decentralized data sharing Small documents are shared on blockchain Authentication > On-chain only Only blockchain PKI is used for authentication Authentication > Off-chain shared LDAP Multiple nodes use the central LDAP of the organization for authentication Authentication > Off chain node-specific Each node has its own authentication mechanism that is not shared by other nodes

Results of the analysis

The questions posed by Infosys mapped clearly to typical solution architecture components like business rules, interfaces, storage, and security. In the context of blockchain, two key trends emerge, namely, decentralization and integration. For example, some degree of decentralization is observed in storage and business rules implementations. Similarly, various integration mechanisms are implemented to reuse existing assets or authentication mechanisms. These two trends – decentralization and integration – are further explained below:

Integration with business processes

This refers to the extent of
integration achieved with existing
systems or processes. Integration
can either be minimal or extensive.
Minimal integration means that the
implementation has zero or limited
integration with existing systems. For
example, a mobile app interacting with
a blockchain node for loyalty points
does not need to interact with any other
system apart from the blockchain node.
Extensive integration indicates that the
implementation has a wide scope of
integration with the existing landscape.
For example, for provenance solutions,

the IDs of packages come from existing applications residing in the IT landscape.

Decentralization of business processes – This refers to the degree to which a business process has been decentralized. It can be either low or high. Low decentralization indicates the adoption of blockchain using partial decentralization of business processes. For example, in a specific organization, a solution for creating user identities is executed centrally. High decentralization indicates the adoption of blockchain using maximum decentralization of business processes

Mapping blockchain archetypes to organizational needs

Clearly, decentralization and integration are influential dimensions that impact the relevance and usefulness of blockchain. Fig 1 illustrates how blockchain solutions can be categorized using both dimensions.

Fig 1: Classification of blockchain archetypes

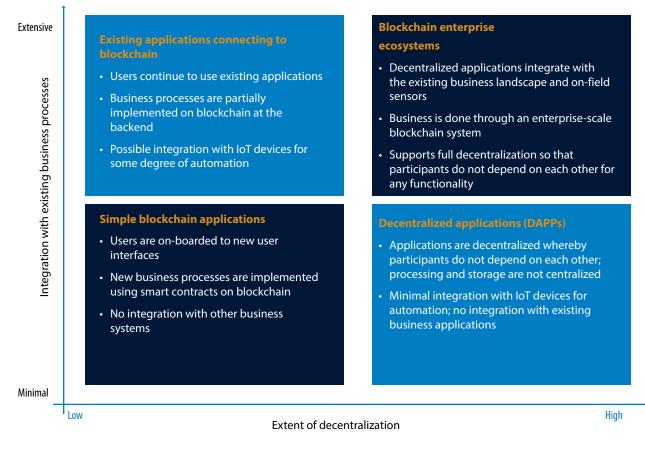


Fig 1: Classification of blockchain archetypes

Let us examine each category to understand its benefits, limitations and applications

A. Simple blockchain applications – Low decentralization, minimal integration

These are mobile and/or web apps that interact only with the blockchain network. The complete business problem is modeled on a blockchain ledger through smart contracts. Here, blockchain is used for a standalone process and nodes have local data storage. However, not all data is decentralized and some requirements like user authentication may be done using a

centralized system. These types of apps are suitable when companies are evaluating blockchain as a technology, when solving business problems that do not depend on real-time inputs from external sources or when new business scenarios can be realized completely on a distributed ledger.





Limitations

• Disconnects with existing business processes, which may lead to operational inefficiencies

• Any proof-of-concept (PoC) use case like a loyalty points network where the aim is to demonstrate how blockchain works in a given context

Typical use cases

B. Existing applications connecting to blockchain -Low decentralization, extensive integration

Here, existing business applications are enhanced to integrate with blockchain systems. End users may not even

experience any change when using the legacy application as the integration happens at the back-end. This archetype is useful for enterprises that want to incorporate blockchain technologies into complex business processes using a phased approach without disturbing

the existing business model. In cases where multiple departments within a single organization may use blockchain to decentralize processes, the organization can choose to reuse existing centralized IT assets like data access services, authentication mechanisms or ESBs.



- Ease of convincing the business on how blockchain technology can drive value
- Promotes reuse of existing artefacts, knowledge and IT assets

Limitations

- Limited Rol since the complete benefit of decentralization is not achieved
- Some pain points will persist due to inherent issues in existing applications

Typical use cases

- · Intra-organization use cases where there is value in reusing some existing assets or common services such as data harmonization, reinsurance placements and claims management within the organization
- Inter-organization consortium use cases where multiple departments participate to reuse their existing IT assets. For example, in a KYC use case, blockchain might have two nodes – one for compliance and one for the CRM department - within a single organization

C. Decentralized applications (DAPPs) – High decentralization, minimal integration

In this category, key business processes are decentralized and implemented on blockchain using smart contracts. These applications provide new interfaces for users. They also integrate with systems like IoT, smart sensors, etc., but will have either zero or limited integration with existing business processes



- Extracts maximum value from blockchain through decentralization of trust
- Helps implement disruptive ideas while incentivizing meaningful collaboration



- Slower time-to-market due to difficulties in collaborating and identifying business ideas
- Higher risk on investments for all participants
- Changes to the blockchain application requires an agreement between all participants, leading to slow deployment

Typical



 Any blockchain use case where a new disruptive idea is being developed from scratch such as crypto currency, decentralized identity management or peer-to-peer insurance where smart contracts pool risk using the premiums paid by the insured, thereby eliminating the need for a dedicated insurer

D. Blockchain enterprise ecosystems – High decentralization, extensive integration

This category of blockchain applications are perfectly decentralized and integrate seamlessly with the existing landscape. It differs from DAPPs by enabling reuse of existing IT assets without compromising on the degree of decentralization. These applications might use decentralized storage mechanisms to share data.



- Combines the best of both worlds through decentralization and reuse of existing assets
- Unlocks opportunities for the automation of crossorganizational business processes



- Needs greater maturity of blockchain use cases
- Slower time-to-market owing to difficulties in collaborating and identifying business ideas
- · Higher risk on investments for all participants
- Changes to blockchain application requires an agreement
 between all participants and may lead to slower deployment

Typical



Any blockchain use case where disruptive ideas should integrate with existing enterprise systems. Some examples
include platforms for raising capital for startups that should integrate with established exchanges, platforms for
supporting real-estate transactions through partial ownership that should integrate with existing rental systems, or
real-time pharma supply chain networks that should integrate with existing IoT-enabled track and trace systems

Conclusion

There are different categories/archetypes by which blockchain applications can be implemented. Choosing the right category depends on various factors like the fitment of use case, feasibility, affordability, and maturity of the organization in developing blockchain applications. As the business context of an organization changes, so will the parameters that drive its choice of blockchain archetype. Therefore, choosing the right archetype is important for organizations to deploy the necessary blockchain capabilities and balance cost and implementation timelines so they can achieve their goals of blockchain-driven transformation.

About the Authors



Arshad Sarfarz Ariff, Technology Architect

Arshad Sarfarz is a Technology Architect with 15 years of experience. He currently works with the HI-Life - Architecture and Design Group at Infosys. He has handled projects in the sectors of healthcare, life sciences and insurance. His specializations include blockchain, enterprise application architecture design, .Net technologies, and single page applications (SPAs).



Ambadas Tulajadas Choudhari, Senior Technology Architect

Ambadas is a Senior Technology Architect with over 15 years of experience in the IT industry. His areas of expertise include legacy modernization, enterprise architecture, data architecture, and solution architecture. He has authored several white papers on reference architectures. Currently, he is working on blockchain and its applications in healthcare, insurance and life sciences.



For more information, contact askus@infosys.com

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